



**DEPARTMENT OF DEFENSE**  
**DWIGHT D. EISENHOWER SCHOOL FOR**  
**NATIONAL SECURITY AND RESOURCE STRATEGY**  
**WASHINGTON, DC 20319-5062**

Welcome Tigers of the Class of 2021!

Congratulations on your selection to attend The Eisenhower School for National Security and Resource Strategy! There is no other institution like the Eisenhower School. With our integrated focus on strategic leadership, national security, long-term strategy, economics, industry analytics, industry studies, supply chain management, and acquisition with the committed presence of the industrial base and innovation base in our program, the Eisenhower School is a truly unique college.

Your "Eisenhower School Experience" will be shaped during a pivotal time for our nation and for our alliances. You will thrive amidst the complex and danger global security environment, the likes of which this nation and our alliances have not seen for decades. The National Security Strategy and National Defense Strategy have re-characterized our time as one of great power competition. We have streamlined, focused, and aligned your program toward great power competition and have prioritized time for you to think and to process what you learn.

The Class of 2021 will have a unique opportunity to observe, experience, and participate in the dynamics of change. We are going to offer you the opportunity to elevate as strategic thinkers with the potential of becoming senior leaders. You will examine your own potential as senior leaders with respect to your ability to recognize the requirement to change; to define the conditions for change; and to lead large organizations through the changes required to meet the challenges of today and tomorrow.

In addition to the exciting and demanding professional development at the Eisenhower School, you will enjoy social and athletic programs with your fellow classmates. The academic rigor associated with the Eisenhower School Experience requires considerable work, but there will be ample opportunities for meaningful experiences in other areas. The keys to an enjoyable and productive year are self-discipline and balance.

Please consider, as you make your way towards Ft McNair, that you are about to embark in an intense year of learning and reflection. You will be challenged while you are here, but as a graduate, I can confidently say you are in for a special year that will change your life.

The faculty and staff look forward to welcoming you to the Eisenhower School in August. You will find your time here very special -- both professionally and personally. We want you to succeed and look forward to sharing an enjoyable and rewarding year with you. Welcome aboard!

A handwritten signature in black ink, appearing to read "KW Robinson".

Kyle W. Robinson  
Brigadier General, U.S. Air Force  
Commandant