NATIONAL DEFENSE UNIVERSITY
DWIGHT D. EISENHOWER SCHOOL FOR
NATIONAL SECURITY AND RESOURCE STRATEGY
WASHINGTON, D.C. 20319-5062

March 14, 2016

Class of 2017:

Welcome to the Dwight D. Eisenhower School for National Security and Resource Strategy. Your selection to attend this Joint Senior Professional military education institution at the National Defense University recognizes your potential future contributions to our Nation as a strategic leader. Your experience will be academically challenging, professionally rewarding and personally satisfying.

Since 1924, the enduring purpose of the College has been to develop senior leaders who are well versed in the conversion of our societal and economic strengths into usable elements of national power. Our curriculum is designed to provide you with a deeper understanding of the processes involved in developing and allocating resources to support the National Security Strategy. Throughout the year, you will become familiar with complex strategic issues and the volatile and ambiguous environment we face today.

While at NDU you will explore the political, diplomatic, social, economic, technological, and military factors impacting the policy formulation process. You will develop an ability to evaluate the robustness and responsiveness of the national and international industrial base, and to assess the health of the human, material, and service resources needed to support an effective National Security Strategy. Your writing and thinking skills will be challenged, but your career, service, agency, company, and home country will benefit from your experience.

In addition to the exciting and demanding professional development activities we offer, you will also have the opportunity to engage in social and athletic programs with your classmates. While the academic rigor associated with the Eisenhower School experience requires considerable work, there will be ample opportunities for meaningful experiences in other areas. The keys to an enjoyable and productive year are self-discipline, time management, and balance.

On behalf of our faculty and staff, welcome to the Eisenhower School. You will find your time at the University to be very special – both professionally and personally. We want you to succeed, and look forward to sharing an enjoyable and rewarding year with you and your family.

Sincerely,

Thomas A. Gorry
Brigadier General, U.S. Marine Corps
Commandant

"BUILDING NDU FOR THE FUTURE"

DEPARTMENT OF DEFENSE
NATIONAL DEFENSE UNIVERSITY
DWIGHT D. EISENHOWER SCHOOL
WASHINGTON, D.C. 20319-5062

March 21, 2016

Dear Eisenhower School Student:

Congratulations on your selection to the Class 2017 of the Dwight D. Eisenhower School for National Security and Resource Strategy, historically named the Industrial College of the Armed Forces (ICAF). The Eisenhower School is the nation's premier educational institution emphasizing the management of national resources to support our national security strategy. For Academic Year 2016-2017, your class will be comprised of 320 professionals who, like you, have distinguished service records and outstanding leadership potential. Your classmates include U.S. military officers, U.S. civilians from defense and non-defense agencies, International Fellows from many different foreign countries, and Industry Fellows from various corporations.

The academic year will provide the opportunity to test and strengthen your intellect, develop your confidence, improve your ability to think strategically, and prepare you for the positions of increased responsibility awaiting you. The curriculum provides a broad background in national security and military strategy but more significantly it focuses on resources management in a national security context. You will receive full credit for the Joint Professional Military Education II (JPME II) requirements needed to satisfy the legislative conditions for designation as a Joint Specialty Officer. The Eisenhower ten-month executive development program has been copied by many U.S. industries. Upon successful completion of the program, you will earn a Master of Science degree in National Resource Strategy, fully accredited by the Middle States Commission on Higher Education. The academic program at the College is challenging, intensive and extremely rewarding.

We also offer a program rich in personal development opportunities. The Professional Enhancement Program offers optional lectures (PREP-L) on subjects as diverse as personal financial management and the military health benefits system, and domestic and international field trips (PREP-T) to places such as El Paso and Panama. The Health & Fitness Program offers individualized assessment and advice on personal fitness. The Athletic Program offers each student the opportunity to participate in a variety of team and individual sports. There are numerous school- and student-sponsored social activities throughout the year, many of which are open to family members. Each of these experiences offers great personal rewards to those who participate.

The Eisenhower School's schedule has been carefully crafted to provide you with the time to read, write, and reflect. However, you will be faced with many competing demands on your time. Your success and personal satisfaction will be enhanced by your ability to manage your time wisely. As with most challenges, the time and effort you invest now will pay big dividends, personally and professionally, in the future. We encourage you to prepare for a stimulating, challenging, and rewarding year. To begin, please carefully review the materials in this package. Pay particular attention to the forms you must complete, and to the Eisenhower School Student Handbook (online at http://es.ndu.edu/People/Students.aspx

New Student Information) which will provide you with some insights into the College's culture.

Welcome to the Eisenhower School!

Frank E. Pagano
Dean of Administration

NATIONAL DEFENSE UNIVERSITY
THE DWIGHT D. EISENHOWER SCHOOL
FOR NATIONAL SECURITY AND RESOURCE STRATEGY
WASHINGTON, DC 20319-5062

REPLY TO
ATTENTION OF:

21 March 2016

Dear Member of the Eisenhower School Class of 2017:

Congratulations on being selected to attend the Dwight D. Eisenhower School for National Security and Resource Strategy as a member of the Class of 2017!

The purpose of this e-mail is to initiate your registration in the Eisenhower School Executive Assessment and Development Program (EADP). The EADP consists of personal leadership development career planning and personalized executive coaching. It begins with an extensive battery of instruments to assess your preferences and competencies geared towards the requisite skills you will need to succeed at the strategic level. In order for you to start the EADP process, we need a current e-mail address from you so we can e-mail you the registration instructions for the EADP. Please e-mail the EADP Administrator at eadp@ndu.edu and provide your current e-mail address – indicate in the e-mail subject line that you are an incoming Eisenhower School student. We will then e-mail you the EADP registration instructions.

Please accomplish the following before you leave your current duty assignment: (1) registration with EADP Administrator, (2) the EADP self-assessment instruments, (3) and register raters to complete the SLDI 360° assessment. Your early EADP completion will provide you a jumpstart into your Fall semester experience at the Eisenhower School.

During the first semester of the academic year, a NDU certified executive coach will provide confidential individual feedback on your results. This feedback will help you identify worthwhile developmental areas on which to focus during your time at the Eisenhower School. This feedback will also be invaluable for your understanding of the challenges facing senior leaders and the executive skills required for success.

Again, welcome to the Eisenhower School and to an intellectually challenging and rewarding year! Please contact the EADP Administrator at eadp@ndu.edu if you have any technical questions or contact Dr. J.D. Garvin, EADP Program Director, at john.garvin@ndu.edu for other questions regarding this assessment program.

Sincerely,

SHANNON A. BROWN, Ph.D.
Dean of Faculty and Academic Programs

There are two phases of enrollment at the Eisenhower School (ES) – pre-enrollment and in-processing. Each of these phases has several steps and both are essential to ensuring your "*Eisenhower Experience*" is focused on academics and not on administrivia.

Phase I: Pre-enrollment - Training must be completed prior to reporting to ES/NDU

Training: You will need to complete the following online training courses prior to arrival. Completed training certificates can be securely uploaded via the ARMDEC Safe Access File Exchange (SAFE) at https://safe.amrdec.army.mil/SAFE/help.aspx?category=sending&article=27. Instructions on how to upload forms can be found when accessing the SAFE website. Select the (Click here for Getting Started Guide) for step-by-step instructions. The email addresses to add for the uploaded documents are Belinda Glass at glassb@ndu.edu and Cynthia King at cynthia.king@ndu.edu. If for some reason you cannot upload the documents, please bring them with you to in-processing. **CAC holders should be able to upload documents using your CAC and PIN. Non-CAC holders will need to bring the documents to in-processing.**

(1) **Information Assurance/Cyber Awareness Challenge**
(2) **Survival Evasion Resistance and Escape 100 Code of Conduct (SERE 100 CoC) Training**
(3) **Anti-Terrorism/Force Protection (AT/FP) Training**
(4) **Human Rights Awareness Education Course**
(5) **Isolated Personnel Report**

The training courses can be accessed by going to the link below on ES website under Pre-Registration Document Preparation. Your training expiration date must extend beyond 1 July 2017, or you will have to recomplete the training. Additional information on how to access the training can be found on our website: http://es.ndu.edu/People/NewStudentInformation.aspx

The following additional documents should be completed prior to arrival:

DTS Profile
Biography
Family and Contact Information

Defense Travel System (DTS): All students will use DTS to manage their travels. If you have a DTS profile, have your outgoing organization transfer it to the Eisenhower School prior to departure. **All DOD students must ensure your traveler profile is released in DTS prior to departure from your last/parent organization.** Please have the DTS manager's name and contact information from your previous organization readily available in case the transfer does not occur. If you do not have a DTS profile, you will need to complete the profile attached to this packet and upload the documents via the ARMDEC SAFE secure website using the instructions above.

Biography: You will need to provide a short biography. These biographies are shared with faculty and your classmates, but are also shared with the various firms and agencies that participate in our industry studies.

Family and contact information: The final attachment is for you to provide us some information about your family and a way to reach you/them in case of emergency or a change to the School's schedule.

Again, all documents should be securely uploaded via the ARMDEC Safe Access File Exchange (SAFE) at https://safe.amrdec.army.mil/SAFE/help.aspx?category=sending&article=27. Instructions on how to upload forms can be found when accessing the SAFE website. Select the (Click here for Getting Started Guide) for step-by-step instructions. The email addresses to add for the uploaded documents are **Belinda Glass at glassb@ndu.edu and Cynthia King at cynthia.king@ndu.edu.** If for some reason you cannot upload the documents please bring them with you to in-processing. **CAC holders should be able to upload documents using your CAC and PIN. Non-CAC holders will need to bring the documents to in-processing.**

Army: Contact the Eisenhower School Army Service Chair, COL Darrell Brimberry (202) 685-4439 or email him at d.l.brimberry.mil@ndu.edu prior to signing out of your losing command. Army students will meet with COL Brimberry during the first week of the academic year; schedule TBD. In-process IAW NDU Sign-In instructions on the main student page. Uniform for in-processing is Class B.

Air Force (both military and civilian): Report to Bldg. 59, Eisenhower Hall School, Baruch Auditorium, at the front entrance for an Air Force Introduction, 0730, Friday, 5 August 2016. Uniform is short sleeve blue shirt for military, coat and tie or equivalent for civilians. Coffee and a light breakfast will be provided, and the event will conclude by 1500 in Bldg. 59, Eisenhower Hall School, Baruch Auditorium. The Eisenhower School CSAF Chair is Col Tony Krawietz, (202) 685-4477, Anthony.Krawietz@ndu.edu. In-process NDU IAW NDU Sign-In instructions on the main student page.

Navy: Report to Bldg. 59, Eisenhower School, in Room TBD for a Navy Intro, **0730, Friday, 5 August 2016.** Khakis for check-in. Coffee and a light breakfast will be provided and the event will conclude by 1200. The Eisenhower School Navy Service Chair is CAPT Richard Davis, (202) 685-4428, richard.w.davis.mil@gc.ndu.edu. In-process NDU IAW NDU Sign-In instructions on the main student page.

Coast Guard: Coast Guard students will meet with the Coast Guard Service Chair the first day of classes. The Coast Guard Service chair will also be your Primary Faculty Advisor (PFA). Schedule TBD. Tropical Blue uniform is appropriate for check-in and in-processing. Initial sign-in as indicated in para d. above. Coast Guard students should contact the Coast Guard Service Chair, Captain Matthew Callan, (202) 685-4459, matthew.c.callan.mil@ndu.edu and provide a valid email address to allow connectivity during travel/PCS to the Eisenhower School. In-process NDU IAW NDU Sign-In instructions on the main student page.

Marines: Report **NLT COB 28 July 2016,** to CONAD, HQ Bn (Henderson Hall), check in between 0730-1630. The uniform for 28 July 2016 will be Service "A". Phone contact for CONAD is (703) 614-7171/7172, Fax (703)-693-7576. Initial Marine Eisenhower School orientation will be at 0800 on 29 July 2016, in Room 400 (4th floor), Eisenhower Hall, Bldg. 59, Ft McNair. The uniform for 29 July 2016, will be Service "C".

HQMC TLS Brief is a day-long series of briefs from CMC and his Deputy Commandants for all Marines attending TLS in the National Capitol Region. The exact date has not been set yet, but it will likely occur sometime during the week of 1-5 Aug 2016 either at Henderson Hall or Quantico. The uniform has historically been Desert Digital Cammies for the HQMC TLS Brief. Col Horowitz will pass more information about this event during the Marine Orientation on 29 July. Contact your assigned sponsor with any questions or feel free to contact the ES USMC Chair, Col Mark Horowitz at (202) 685-4202 or via email at mark.d.horowitz.mil@ndu.edu. Please refer to and follow the additional guidance found in the NDU Sign-In instructions on the main student page.

DOD Civilians: Are not required to sign-in until in-processing day **8 August 2016**. Dress code during in-processing is coat and tie for male civilians and equivalent dress for female civilians. **(Air Force DOD Civilians refer to instructions in above paragraph titled Air Force (both military and civilian)**.

Common Access Card Instructions: **DOD Students:** CAC processing will be available prior to the first day of school. It is highly recommended that you complete this process prior to the first day of class. Getting your CAC ahead of time will ensure that in-processing and base access goes smoothly. **CAC reissuance for DOD Civilians/Military is available as needed using RAPIDS.** DOD personnel requesting CAC re-issue will need appointments through the Rapids Appointment Scheduler, available through the following site:

https://rapids-appointments.dmdc.osd.mil/appointment/

DOD PERSONNEL CAC REQUIREMENTS: RAPIDS

STEP 1-DOD PERSONNEL PROCESS APPLICATIONS THROUGH RAPIDS (IF REQUIRED), **NOT TASS**. FOR QUESTIONS ON RAPIDS CONTACT LARRY MORALES, 202-685-2160.

STEP 2-OBTAIN AN APPOINTMENT THROUGH THE RAPIDS APPOINTMENT SCHEDULER FOR CAC CREATION. RAPIDS DOES NOT ACCEPT SAME DAY APPOINTMENTS.

Non-DOD Civilians: Non-DOD Civilians will be required to attend a one day orientation session at 0830 on 4 August 2016, in Eisenhower Hall, Building 59, Room 101. Captain Matthew Callan, USN, Matthew.C.Callan.MIL@ndu.edu and Dr. Steven Basile, BasileS@ndu.edu, will conduct the orientation. Dress code during orientation is coat and tie for male civilians and equivalent dress for female civilians. Additional information concerning the Non-DOD orientation will be sent at a later date. In-process on 8 August, IAW NDU Sign-In instructions on the main student page.

Common Access Card Instructions: **NON-DOD Civilians** - CAC processing will be available prior to the first day of the school year. It is highly recommended that you complete this process prior to the first day of class. Getting your CAC ahead of time will ensure that in-processing and base access proceeds smoothly.

The following procedures apply to the issuance of Non-DOD CAC'S:

The NDU CAC process requires all Non-DOD personnel to obtain an appointment for CAC through the RAPIDS Appointment Scheduler at the following site:

https://rapids-appointments.dmdc.osd.mil/appointment/

Non-DOD personnel will need to process an electronic application through the Trusted Associate Sponsorship System (TASS), prior to showing up for their RAPIDS appointment. Non-DOD personnel will need to electronically process their CAC application through an NDU Trusted Agent (TA), prior to their appointment. It is suggested that the TASS portion of the CAC requirement is completed NLT 1 hour prior to their appointment. We recommend you call again the day of your appointment to verify the serviceability of TASS (Contact Trusted Agent provided number).

NON-DoD Personnel CAC Requirements: TASS

STEP 1-Contact Trusted Agents (provided below), for the electronic submission of your application. For the electronic submission of your application. Based on time and location, almost all appointments will be completed at NDU.

STEP 2- Obtain an appointment through the RAPIDS Appointment Scheduler for CAC creation. NOTE: RAPIDS DOES NOT ACCEPT SAME DAY APPOINTMENTS.

Contact the following TASS NDU Trusted Agents to complete an electronic CAC Application (TASS): **NON DOD STUDENTS ONLY**

John X. Rach at 202-685-2605, rachj@ndu.edu
NWC- Dave Pearson at 202-685-4344, pearsondb@ndu.edu
ES- Cynthia King at 202-685-4338, cynthia.king@ndu.edu
CISA- Nadine Plater-Jones at 202-685-2290, platern@ndu.edu
Ed Roman at 202-685-2171, romane@ndu.edu

NDU Trusted Agents will be available from **5 July-5 Aug 2016,** to process your electronic application into TASS. **CAC's cannot be issued to any student whose security clearance/background verification has not been passed to the NDU Security office by their command/company security office.** Remember to confirm your clearance information has been completed when you make your appointment through RAPIDS. The NDU Badging Office verifies all received clearances. Validation of security clearance information can be made by contacting Larry Morales at 202-685-2160, moralesl@ndu.edu or Montez Winters at 202-685-2134, wintersm@ndu.edu.

RAPIDS Appointments: Bring two forms of valid government identification. The appointment takes approximately 20 minutes to complete. It is also dependent upon the reliability of the RAPIDS Station. We recommend you call again the day of your appointment to verify the serviceability of the RAPIDS Station (202-685-2134/202-685-2160). Since the process is

somewhat time consuming, it is recommend that you make the necessary arrangement to receive your CAC card during the specified time period provided by NDU Security. The NDU Security Office is located in Marshall Hall, Building 62, Room 199A. You must check in at the Marshall Hall, Building 62, guard desk prior to proceeding to the NDU Badging Office for you CAC. Students are no longer required to register their vehicle at Fort McNair. All vehicles must continue to be licensed, registered, inspected and insured in accordance with state and local laws, and are subject to checks and security measures at the gate by law enforcement and/or security personnel. Students may visit the JBM-HH homepage at http://www.army.mil/jbmhh or call 202-685-3139 for additional information on post policies and services available.

Academic/In-processing: Eisenhower School students report to room 107, Eisenhower Hall, Bldg. 59, between 0700 and 0825 hours, 8 August 2016, for seminar room and Primary Faculty Adviser (PFA) assignments. Please be seated in Baruch Auditorium, on the second floor of Eisenhower Hall, not later than 1240 hours, 8 August, 2016. At this time, the Eisenhower School leadership team will address the Class of 2017. The Commandant's welcome will begin at 1245 hours in Baruch Auditorium.

The following is a summary of the schedule for 8 August 2016:

0700 - 0825	Seminar & PFA Assignments	Eisenhower Hall Room 107
0800 - 1030	In-processing alphabetically	Marshall Hall
1130 - 1200	Commandant's Welcome	Baruch Auditorium
1200 - 1215	AMB's Welcome	Baruch Auditorium
1215 - 1245	Dean of Faculty	Baruch Auditorium
1300 - 1345	Dean of Administration	Baruch Auditorium
1400 - 1530	Meet with PFAs	PFA Offices

In-processing is scheduled for the morning of 8 August 2016, in the atrium of Bldg. 62, Marshall Hall, Fort McNair. You will in-process in alphabetical order by the first letter of your last name according to the below schedule. **Note: If you have not uploaded your administrative documents through AMRDEC SAFE website, you must provide them to the ES admin staff during in-processing.**

1.

Last Name	In-processing begins
A thru E	**0800**
F thru J	**0830**
K thru O	**0900**
P thru S	**0930**
T thru Z	**1000**

2. The morning is also a good opportunity to locate your seminar room and meet many of your classmates and faculty on an individual basis. For planning purposes you should expect to be in session from 0830-1630 each day, Monday – Thursday of your first week at the School.

FOUO (WHEN FILLED IN)

PLACE IN A BURN BAG WHEN NO LONGER NEEDED

ASTERIX(*) ITEMS ARE PERSONALLY IDENTIFIABLE INFORMATION (PII)

DO NOT EMAIL THIS FORM WHEN FILLED OR SEND IN DIGITAL FORMAT

PRINT TO PAPER ONLY

DEFENSE TRAVEL SYSTEM PERSONAL DATA FOR ES STUDENTS

DATE:

*SSN:

*FIRST NAME:

*MI:

*LAST NAME:

ES STUDENT GOOGLE CLOUD E-MAIL:

CIVILIAN GRADE: GS- / GG- / OTHER:

MILITARY GRADE: M- // ACTIVE OR RESERVE

MILITARY BRANCH OF SERVICE:

TRAVELER DATA

PREFERRED PLAIN TITLE: Ms. / Mrs. / Mr. **(CIRCLE)**

*LOCAL ADDRESS

*CITY/STATE

*ZIP

*HOME/CELL PHONE

DUTY PHONE:

DTS POC: 202-685-2489

DUTY ADDRESS: 408 4TH AVE, SW, BLDG 59
WASHINGTON, DC 20319

EMERGENCY CONTACT NAME/NUMBER

GOVERNMENT CHARGE CARD AND ELECTRONIC FUNDS TRANSFER DATA

*GOVERNMENT TRAVEL CARD ACCOUNT #

*EXPIRATION DATE:

EFT DATA CHECKING OR SAVINGS **(CIRCLE ONE)**

*BANK ROUTING NUMBER:

*BANK ACCOUNT #:

Title:

Last Name:

First Name:

MI:

Suffix:

Rank/Grade:

Date of Birth:

Parent Organization/Service:

Nationality:

Home Phone:

Mobile Phone:

Personal Email Address:

Emergency Contact (Name):

Number:

Spouse's Name:

Number:

Spouse's Email Address:

Child's Name:

Age:

Child's Name:

Age:

Child's Name:

Age:

Child's Name:

Age:

Local Address (Street):

(City):

(State):

SERE Traning Date:

IA Training Date:

Human Rights Training Date:

AT/FP Training Date:

Official Passport Date:

DOD GTC Application Date:

DTS Profile Application Date:

ES STUDENT INFORMATION FORM

STUDENT NAME TAG INFORMATION: i.e. LTC, LtCol, CAPT, Lt Col, Dr., Mrs., Ms.
**(YOU MAY USE YOUR NICKNAME ON YOUR NAME TAG IF YOU PREFER).

EXAMPLE:
TOM VS. THOMAS

17 **LTC TOM** **USA JONES**

STUDENT NAME TAG:
*RANK/TITLE (LTC OR MR./MS.):_____
FIRST/NICK NAME:_____
LAST NAME:_____
SERVICE/AGENCY_____

PLEASE FILL OUT STUDENT INFORMATION FORM AND EMAIL TO glassb@ndu.edu OR FAX TO BELINDA GLASS (202) 685-4271.

The *Association* of the
Industrial College of the Armed Forces / Eisenhower School
408 4th Avenue SW, Fort Lesley J. McNair, D.C. 20319-5062
(202) 685-0812

Dear Member of the Class of 2017,

Congratulations on your selection to attend the Dwight D. Eisenhower School for National Security and Resource Strategy. On behalf of the Alumni *Association* of the Eisenhower School (formerly the Industrial College of the Armed Forces), we welcome you to what is sure to be a rewarding experience.

We know you are eager to begin your program of studies. It may seem premature to discuss the Alumni *Association*, but the Association supports not only the alumni but also current class members. We enhance the "Eisenhower Experience" with strong links to the institution, its curriculum, your classmates, and graduates of other classes, as well as the faculty. Your Class President will be asked to sit on our Board of Directors, and your Class Representative to the Association will serve as an important link after you graduate.

Your membership in the *Association* will provide you opportunities, not otherwise available, to enrich your future endeavors. We are updating our website to better serve members, and designed a series of events to enhance your studies, interests, and network. We look forward to initiating even more events as we identify your interests in the coming year. Additionally, the Association will have several volunteer opportunities for your spouse to become involved in the Eisenhower School experience.

You can avoid waiting in line during in-processing by filling out the enclosed membership application form and sending it with your check for $40.00 (payable to ASSOCIATION OF THE ICAF). Your membership will begin when you arrive and be valid for one year. Alternatively, you may want to take advantage of our special Life membership for a fee of only $250 offered to the Class of 2017, valid through October 31, 2016. The Life membership will allow you to enjoy the benefits of the Association alumni network and news indefinitely.

It's going to be a really great year! We look forward to meeting you during in-processing.

Sincerely,

John R. Sperling
John R. Sperling
President

Paul Severance
Paul 'The Mauler' Severance
Executive Director & Secretary

Attachments

The Association

of the Industrial College of the Armed Forces *and* Eisenhower School

Mission

TO ENHANCE, CONTINUE, AND EXTEND THE TOTAL EISENHOWER SCHOOL AND ICAF LIFELONG LEARNING EXPERIENCE FOR ALUMNI, STUDENTS AND FACULTY

During the 2016-2017 Academic Year, the Alumni Association will:

- Maintain the Association webpage: http://www.icaf-association.org
- Recognize academic excellence through:
  - ★ Presentation of the Association of the ICAF Research and Writing Award
  - ★ Recognition of the best Industry Study presentation with the Theodore Antonelli Award
  - ★ Sponsorship of the Major General Harold Mashburn, Jr. Award for Excellence in Leadership
  - ★ Lifetime Member family member Scholarship Opportunities
- Facilitate networking through:
  - ★ Maintaining the Association webpage
  - ★ Socializing via Twitter, Facebook, and LinkedIn resources
  - ★ Updating the membership database and facilitating class reunions
  - ★ Engaging industry via our Industry Fellows, current students and alumni
- Support student field studies (identify companies with ICAF/ES alumni)
- Conduct luncheons/Brown Bags with guest VIP speakers
- Host an End-of-Year Party to foster networking for current students and alumni
- Recognize alumni's children's academic excellence through the Major General Joseph D. and Sue Brown Scholarship
- Provide access to EBSCO for lifetime members upon graduation.
- Host the Annual merchandise sales through the I-Mart located on the first floor of Eisenhower Hall

Proceeds support Alumni Softball Game and Picnic for student and alumni players and faculty

- Conduct ES
  - ★ Student activities, athletic events, sports equipment, and a Program Coordinator
  - ★ Convenient source for Industry Study gifts not available through the military exchange
  - ★ Sponsorship of the Tiger of the Year Award for Outstanding Athletic Performance
- Administer endowment for the J. Carlton Ward, Jr. Distinguished Chair for faculty research on national security resource management
- Update alumni with current class activities and alumni news through periodic newsletters
- Retain a part-time Program Coordinator to the Board of Directors who provides reliable membership services to students and alumni

For further information, contact Brandy Meyer, brandy.meyer.vol@gc.ndu.edu, (202) 685-0812, at the Alumni Association Office, Room 119, Eisenhower Hall, Tuesday – Thursday, 10:30 a.m. to 2:30 p.m.

Feel free to contact the Association members listed below as well:

Dr. Paul Severance, Room 434
Association Liaison
Phone: (202) 685-4773
Email: severancep@ndu.edu

Mr. John Sperling
President
Phone : (571) 212-9314
Email : jrsperling@aol.com

The ICAF/ES Alumni Association

To enhance, continue, and extend the total ICAF/ES lifelong learning experience for alumni, students and faculty.

Class of 2017 MEMBERSHIP FORM

NAME _____ **Class Year** _____

Rank/Rate _____ **Branch/Org** _____ **Faculty:** ☐ **Year(s)** _____

Industry Fellow_____

Home Address:

Street Address _____

City/State/Zip _____

Telephone (_____) _____

E-Mail Address _____

Providing your email will enable the Association to stay in touch with alumni updates, events, and more. We do not sell your email and you can opt-out at any time.

☐ **Annual Membership** **$40**

☐ **Lifetime Membership** **$250***

Membership Benefits:

- ✓ **Member Services/Networking**
- ✓ ***Tiger Times* and Member Updates**
- ✓ **I-Mart Store Discount**
- ✓ **Reunion Support**
- ✓ **Support to Seminars and Events**
- ✓ **Brown Bag Lunches**
- ✓ **VIP Luncheons**
- ✓ **Scholarship Opportunity for your child**
- ✓ **End-of-Year BBQ!**

***Special Introductory Offer** for the Class of 2017. Lifetime membership rate thereafter is prorated based on age, starting at $350.

The ICAF/ES Association is recognized as a 501(c) (3) non-profit organization. Your membership dues may be tax deductible.

Please make checks payable to:
Association of the ICAF

Credit card payments accepted in the I-Mart. Please see Program Coordinator in Room 119, Eisenhower Hall.

Alumni Association, 408 4th Ave, Room 119, Fort Lesley J. McNair, DC, 20319-5062 202-685-0812

OFFICE OF THE CINCJOCK

Dwight D. Eisenhower School for National Security and Resource Strategy
National Defense University

No athlete is crowned but in the sweat of his brow.
St. Jerome (342-420 A.D.)

Future Tigers! Welcome to the Dwight D. Eisenhower School for National Security and Resource Strategy. Recognizing that you are probably focused on gearing up for a most challenging and rewarding academic experience at The Eisenhower School, I thought I'd impose upon your time and say a few words about another critical mass in the "Eisenhower Experience:" The Sports Program!

We have a very comprehensive and active sports program at The Eisenhower School that provides numerous opportunities for athletes at every ability level. Our program consists of both intramural and intercollegiate competition in nine different sports. At the intramural level (between seminar teams) we offer softball (starting about the 2nd week of the school year), -- and if there is sufficient interest -- bowling and basketball in the Fall semester and volleyball and golf in the Spring Semester. Soccer runs year-long!

At the intercollegiate level, The Eisenhower Fighting Tiger All-Star teams engage in "A" level competition in softball (the world-famous "Little World Series"), soccer ("Little World Cup"), bowling, 5K Run, racquetball, basketball, volleyball, tennis ("Little Davis Cup"), and golf ("Little Ryder Cup") against the National War College and the College of International Security Affairs, our sister joint colleges here on the NDU campus at Ft. McNair. This is **serious business**, with the winner of the year's competition being awarded the coveted NDU President's Cup (PC) for athletic supremacy. As I write, the Eisenhower Tigers are leading the President's Cup competition 3 events to 2 with basketball starting tomorrow. ES and NWC are in hot competition for the cup with three sports remaining. It's all about the Pride and the Passion, Baby. Is it in you?

In late April, "the Shear Fear" athletic juggernaught gets a chance to pounce on <u>all</u> the senior service colleges at Jim Thorpe Sports Days, held at the Army War College in Carlisle, PA. This three-day marathon features all six senior service colleges competing in 14 different events. Including cycling and trap and skeet! It's a wonderfully memorable event for both athletes and their families and we encourage every class member to participate. For the first time in two decades, the then ICAF Tigers Class of '04 returned from Carlisle with the coveted Jim Thorpe Sports Days overall title. I am confident that your class will continue in this winning tradition next year when we once again compete on the *friendly fields of strife.*

*****WANTED: ******

A LOT OF WILLING ATHLETES,
a cadre of talented sports program managers, and
legions of enthusiastic fans ("The Blue Wave")!

Obviously, to run a program of this magnitude, we need a total team effort to make it successful. At this point, however, all we need is some information and an idea of your sports interests to plan the athletic program for the Class of 2017. Attached to this tome is a form upon which you can indicate your preferences for sports participation at a number of levels. Let me highlight four critical leadership positions.

The **student "CINCJOCK"** is the overall coordinator and overseer of the sports program for the class. This involves working with me (a great pleasure by any standard), faculty sports coordinators, your

NWC/CISA counterparts, seminar sports reps, and the Ft. McNair and Carlisle Barracks sports staffs to plan and execute the entire range of sports programs.

Sports Commissioners or "**Commish**" are appointed for each sport. At the intramural level, these folks prepare and adjudicate schedules, revise and adjudicate rules of play, issue equipment, and maintain standings. At the intercollegiate level, the commissioners work with the respective faculty coordinators and their counterparts at the NWC and CISA to roster teams, schedule championship games, establish rules of play and coordinate support with the Ft. McNair sports staff. By the way, The Eisenhower School and the NWC "split" the POC responsibility for the nine intercollegiate sports, so that levels the playing field significantly. On occasion, sports commissioners may also serve as the student coaches for the varsity teams, but this is not a pre-requisite for the "commish" job.

Seminar Sports Reps are appointed for each seminar and coordinate their seminar's participation in the intramural program. Like the commissioners, they may also serve as coaches for their seminar teams, but again, this is not a hard and fast requirement for employment as a seminar sports rep.

The **Jim Thorpe Sports Day Coordinator**. This guy or gal chairs a student/faculty committee to plan and execute The Eisenhower School's participation in Thorpe Day. It involves coordinating with student counterparts at Carlisle and seminar sports reps in such areas as rostering of teams, lodging, transportation, social activities, media, etc.

We also have an opening for a school mascot. The Class of `93 started the tradition by donating a Tiger suit to the school and, over the years, "CLAWS-O-WITZ" has emerged as the living symbol of school spirit for the class in residence.

Also high on our list is a "Pep Band" or Jazz Band to play at the various athletic venues. So, dust off your sousaphone or harp and come pumped to belt out some rousing *Black-Eyed Peas* and *Pink* tunes at the games!

As you can see by the form, we have other opportunities for participation as coaches, sports trainers, scorekeepers, cheerleaders, and officials. If you can't find a place to "fit in" to my sports program, you're not trying, Baby!!!

Hope this helps you decide where you can fit and contribute to what I think is the best part of the program. As I like to tell the Dean of Academic Programs, ***"We're working on an academic program the athletes can be proud of!"*** Again congratulations on your selection to The Eisenhower School. This will be a great year for you and your family and the sports program is a major part of that experience. Please participate, complete and return the attached form, and put on your "tiger stripes" for the next 10 months. Once a tiger, always a tiger!

Can You Feel It? Is It In You, Baby?
The Pride . . . The Passion . . . Go Tigers!!

Paul "Mauler" Severance, Ph.D.
COL (Ret.), USA
Director of Athletics/Faculty CINCJOCK

Attachment:
Athletic Participation Form – Return to me as an attachment via email at severancep@ndu.edu or via fax at (202) 685-4175 (DSN 325).

PS: Start conditioning now. Don't forget the pre and post workout stretching. Get the rust out! First event is Intramural Softball followed by the varsity golf competition and the Little World Series softball championship. Those old muscles don't recover as quickly as they did as an undergraduate. Just do it, Baby!!

PSS: If you have questions or comments, you can reach me at severancep@ndu.edu or paul.severance@gc.ndu.edu.

THE EISENHOWER SCHOOL CLASS of 2017
ATHLETIC PARTICIPATION FORM

Please indicate below in which sports/positions in which you would like to participate.

Sport	Class Representative	Seminar Representative	Player	Official (Ref/Umpire; timekeeper; scorer)	Coach/Trainer (Specify experience below)
Basketball					
Bowling					
Golf					
Racquetball					
5-K Run					
Soccer					
Softball					
Tennis					
Volleyball					
Others (specify) [Cycling/Trap/Skeet, Ultimate. Frisbee, etc.]					
Athletic Trainer; Emergency Medical Skills; Voo-Doo		Comments:			
Class Athletic Director (Student CINCJOCK)					
Mascot (Tiger) "CLAWS-O-WITZ"					
PEP/Jazz Band/ Drummer/Bugler					

Your Name: _____

Service/Organization: _____

Please return to me as an attachment via email at severancep@ndu.edu or via fax at (202) 685-4175 (DSN 325).

2017 Tiger Yearbook

Among the best things about the Eisenhower School is the chance to replay the best of your undergrad and high school memories! Then, as now, the folks who get the most out of the School experience are the ones who are most actively engaged! The 2017 Tiger Yearbook is going to be your class' official record of your year at the School packed with memories and pictures that make the yearbook a cornerstone of your post-National Defense University networking program!

EXPERIENCE IS NOT REQUIRED! We have a very professional publishing company supporting us with on line software that makes the production of the yearbook a fairly seamless process and another company that sources advertising revenue to defray the overall cost of the yearbook to individuals (payment for the yearbook is included in the initial Student Landing Fee which is one of the first items on the agenda of the Class of 2017 Student Council).

THE YEARBOOK IS 100% INTEGRATED! Every seminar has a designated yearbook representative and photographer (often the same person) who coordinate your seminar's yearbook pages. The photographer takes the snap shots and the seminar yearbook representative manages the flow of information onto the online pages allocated to each seminar. Our publisher works closely with the Yearbook Committee and provides seminar representatives with all the technical and training needed.

HOW DO YOU PARTICIPATE? Easy...shortly after you arrive in August, the seminars will select photographers and yearbook representatives for their seminars. In addition, the Student Council will confirm the Yearbook Managing Editor appointment. From there, the Managing Editor works with the two Assistant Editors and seminar representatives. Of course, any experience is helpful, but the key factor is to be an enthusiastic team player! Apart from the Managing Editor's appointment, which needs someone with a little more commitment, the two Assistant Editor appointments normally take a couple of minutes every so often primarily to manage the online page layout and editing of seminar pages. Essentially it's the seminars that do the bulk of the design and input. The Committee just steers them in the right direction. Positions include:

- Managing Editor (liaises with the Student Council, designs the yearbook, and keeps seminar representatives on track with photographs and page content).

- 2 x Assistant Editors (designs and edits on line content of the yearbook).

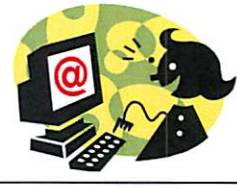
If you would like to volunteer to be part of the Class of 2017 Yearbook Committee or have a general query concerning the Yearbook please contact the Faculty Yearbook Advisor, Andrew Leith (andrew.leith@gc.ndu.edu) or the Class of 2016 Managing Editor, Susan Goodfellow (susan.t.goodfellow.civ@gc.ndu.edu)

Spouses Network

Spouses of Eisenhower School Students,

You have an exciting year ahead of you and we want to help you (and your family) make the most of this opportunity. In order to get all the spouses connected quickly, it would be useful to add your most frequently used email address to a Spouses Network group email list. You will find that the Eisenhower School is a welcoming place to make new friends and promote the Class of 2017!

Please send your email address to:



Ms. Cynthia King, Communications and Outreach Director, at cynthia.king@ndu.edu . Please use the Subject Line: Spouse Email Address.

Please send us your home email address NOW!

You will receive information about many opportunities available for students' family members such as Spouses Orientation, Key Dates for the Academic Year, Elective Courses, Sports Tournaments, Gettysburg Family Trip, and more. All spouses are encouraged to take part in "The Eisenhower School Experience" by participating in social events, signing-up for group tours of popular attractions in the Washington area, hosting neighborhood (zip code) coffee groups, auditing elective courses, supporting university-wide events, and, of course, cheering at our sports tournaments. See you in August!

Spouses International Cultural Exchange Program (SpICE)

SpICE

The Spouses International Cultural Exchange Program (SpICE) is a loose knit, all volunteer organization that allows family members of NDU's International Community the opportunity for social interaction with each other as well as American Citizens in a supportive, non-threatening environment. The purpose of the group is to learn a little bit about one another, make friends, and have fun.

Beginning: September 2016

SpICE meets on Thursday mornings (10 am – 12:30) in Marshall Hall in Room 154, the Chilcoat International Student Center. Meetings are held in an informal and relaxed manner, and dress is casual. Advance notice will be given for special on- and off-site activities.

MAKE FRIENDS! ***HAVE FUN!***

ALL ARE WELCOME! – Participation is strictly on a voluntary basis and is open to family members of NDU's International Community, as well as volunteers recruited from NDU Spouses' Clubs, Faculty, and Staff.

REQUIREMENTS: – A desire to get involved, make friends, and have fun.

INTERACTIVE AGENDA: – The program offers people from very diverse backgrounds, cultures, and life experiences the opportunity to learn from and about one another through various team-building exercises, general conversation, and other types of cultural exchange. Participants have the opportunity to learn about each other's families, countries, customs, dress, foods, holiday traditions, and so forth. This two-way street of open communication is based on mutual respect, honesty, trust, camaraderie, and friendship. For additional information, please contact:

Greta Bolton (310) 850-4052
gretabolton@gmail.com