



# The Industry Fellows Program at the Dwight D. Eisenhower School for National Security and Resource Strategy National Defense University

Past and Present  
Participants: →

BAE Systems | Battelle | Bell Helicopter | Boeing Company | Booz Allen Hamilton | GTE Corp  
Colt Defense LLC | CSC | Daimler AG | EADS | General Dynamics | General Dynamics  
General Motors | Georgia Tech Research Institute | Harris Corp | Hughes | Humana

BACK

Founded in 1924

Class of 2017:

**300** Enrolled  
**164** Uniformed Military  
**57** DoD Civilians  
**42** Non-DoD Civilians  
**36** International Fellows  
**1** Industry Fellows

Average 20+ years experience  
273 (85%) started the  
program with a Masters or  
PhD

Faculty to Student Ratio 1:3.5  
Seminar-based teaching  
10-Month Curriculum

Alumni Association connected  
through Facebook, Twitter  
and LinkedIn

Global reach to more than  
800 organizations in 30  
countries on 6 continents  
across government and  
industry

*The Dwight D. Eisenhower School (ES) for National Security and Resource Strategy, formerly known as the Industrial College of the Armed Forces (ICAF), is a premier Senior Joint Professional Military Education (JPME) institution offering a Masters of Science in National Resource Strategy*

Our students are rising leaders and executives from the armed services, government agencies, private industry, and international partners. They are highly successful professionals from competitive environments who will, upon graduation from ES, advance to more strategic leadership positions in critical areas of their organizations.

We cultivate a learning environment that applies real life experiences to academic studies. Synthesizing key trends and current events related to National Security provide new insight to the challenges faced by the more than 30 federal and civilian government organizations represented in our student body. Industry and International Fellows contribute unique and diverse perspectives with balanced positions to these discussions. The openness of students and faculty enable them to work closely together, continually, learning from each other, while creating exciting new networking opportunities for all. The true value of the ES experience is not only in the quality of the people and the program itself, but in the relationships that are established and maintained for years to come.



**Commandant  
Colonel Paul H. Fredenburgh III, USA**

Through the Industry Fellows Program, ES offers twenty positions for select industry partners. Our goal is to enhance their leadership skills and better enable them to work effectively with government customers, promoting successful partnerships in the future for the mutual benefit of government and industry.

*The Dwight D. Eisenhower School prepares graduates for positions of Senior Leadership with an Executive Education like no other, and builds relationships that will last a lifetime, for the betterment of our nation.*



### ***The Eisenhower School's Value Proposition:***

- *Builds trusted relationships with our nation's future key decision makers*
- *Develops a strategic leader and creative thinker*
- *Intensifies understanding of government policies and decision making processes*
- *Expands awareness of global markets*
- *Links resourcing to strategy; how to prioritize, mobilize, and deliver effectively*

### ***The Eisenhower School's Vision:***

- *Government and Industry working together to ensure National Security*



At no time in recent history has it been more crucial for senior leaders to develop new analytical skills, and think critically and creatively in order to address the current economic environment and the resourcing challenges facing the global community. There is no better place in the world than the Eisenhower School to delve into these tough issues and work to find solutions.

Major General Joseph D. Brown, IV

The Eisenhower School challenges students to think beyond the ordinary and find ways to create new, fresh, and innovative solutions to our nation's most pressing problems. The access to industry and military leaders is unparalleled and helps shape strategic thinking for the future.

Tiffany Deng, LMI Class of 2016

*The Eisenhower School program of studies immerses students and faculty in a joint interagency, and international environment.*

**Core Curriculum:** Intense focus on Strategic Leadership, National Security Studies, Economics, Defense Strategy, Logistics, Acquisition, Industry Studies and Industry Analytics

**Industry Studies:** 20 focus areas evaluate essential business sectors in order to provide a better understanding of both the international and domestic challenges of the industrial base; including economic and political impacts

**Electives:** More than 150 courses offered. Programs include concentrations such as Senior Acquisition, Supply Chain Management, Long-term Strategy, and Adaptive & Agile Leadership. Students have the option for dedicated, in-depth research and writing on topics of relevance to their area of study.



Classes consist of small seminars of students with diverse backgrounds; government and industry, military and civilian, international and domestic.



Henderson Molybdenum Mine, Colorado

The Industry Studies program allows an experiential learning opportunity by providing students the opportunity to interact with senior leaders in government and private industry.

**Tracks:** Participating organizations can decide to have their Industry Fellows follow one of two tracks at ES. In each case the student will receive the same academic curriculum. The differences is the length of time required to complete the program:

**Track 1:** This is the most common track. Students attend in a full-time capacity from early August through mid-June. Students complete all requirements for their Masters degree during this time frame.

**Track 2:** Students complete the entire program during a two-year period while attending in a part-time status. A customized program of study will be developed to define course requirements for each of the two years. A Masters degree will be awarded once all requirements have been completed at the end of the two years.



*Vice President Joseph Biden, the Honorable John Kerry, Secretary of State and the Honorable Deborah Lee James, Secretary of the Air Force: National Defense University attracts the most influential leaders in government, who freely discuss real problems in a non-attribution environment.*



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*Fort McNair, located in downtown Southwest Washington, D.C., at the corner of 4th and P Streets, five miles from Washington's Reagan National Airport, four miles from the Pentagon, and three miles from Capitol Hill.*